

LEVEL 3 CC	LEVEL 4 CC	DIRECTORATE	LEVEL 6 CC	SERVICE	2016-17 ESTIMATE (£)	2017-18 ESTIMATE (£)	VARIANCE (£)	TRAFFIC LIGHT	NOTES
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	BUIMAI	Building Maintenance	(170)	0	170		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	CARSIT	Gypsy Caravan Sites	(32,000)	(69,650)	(37,650)		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	CITADV	Citizens Advice Bureau	283,650	284,610	960		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	CIVEMS	Civil Emergencies	49,010	65,730	16,720		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	COMSER	Community Services	1,010	0	(1,010)		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	DAYSER	Day Services	597,990	566,160	(31,830)		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	EMECOM	Emergency Communications System	(66,080)	(59,220)	6,860		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	EMISER	EMI Services	(19,100)	101,350	120,450		Due to a recent service review, salary allocations have been changed. These are matched by changes in other cost centres £99,330. The anticipated increase in grant income from Surrey County Council in 2016-17 was not forthcoming, therefore this has been removed for 2017-18
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	ENVHEA	Environmental Control	440,440	424,220	(16,220)		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	F1126	Project Aspire	0	0	0		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	FAMSUP	Surrey Family Support Programme	150,200	128,050	(22,150)		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	FOODSF	Food and Safety Services	374,640	393,900	19,260		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	G2525	Health and Safety	24,790	0	(24,790)		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	G6525	Housing Surveying Services	(40,650)	0	40,650		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	GRANTH	Grants to Voluntary Organisations - Housing and Community	383,130	398,190	15,060		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	HOMFAR	Home Farm Estate, Effingham	38,520	22,680	(15,840)		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	HOMLES	Homelessness and Emergency Accommodation	803,390	813,670	10,280		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	HOUADV	Housing Advice	286,000	300,000	14,000		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	HOUASS	Affordable Housing Development	460,070	468,230	8,160		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	LICENS	Licensing Services	64,170	92,290	28,120		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	MOWTPT	Community Meals and TPT	546,290	556,250	9,960		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	OSHRA	Housing Outside the HRA	145,260	42,730	(102,530)		Supplies and services have decreased by £130,000. This related to consultants costs for the start up costs of North Downs Housing Ltd, this was financed from invest to save
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	PESCON	Pest Control	19,940	20,140	200		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	PRIHOU	Private Sector Housing	952,220	977,490	25,270		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	PUBHEA	Public Health	76,650	82,010	5,360		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	SAFGUI	Community Safety Wardens	367,430	396,440	29,010		
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	TAXLIC	Taxi Licensing and Private Hire Vehicles	100,750	50,740	(50,010)		The 25% contribution towards the cost of wrapping of the vehicles in "GBC" colours has now expired and removed from the budget £30,000.
GFUND	COMDIR	COMMUNITY SERVICES DIRECTORATE	WRDSTO	Woking Road Depot Stores	1,500	0	(1,500)		
		<b>COMMUNITY SERVICES DIRECTORATE Total</b>			<b>6,009,050</b>	<b>6,056,010</b>	<b>46,960</b>		
GFUND	CORDIR	CORPORATE DIRECTORATE	ACCGUI	Access Group for Guildford	4,730	4,290	(440)		
GFUND	CORDIR	CORPORATE DIRECTORATE	CIVEXP	Civic Expenses	214,740	231,390	16,650		
GFUND	CORDIR	CORPORATE DIRECTORATE	COMDEV	Community Development	236,970	263,980	27,010		
GFUND	CORDIR	CORPORATE DIRECTORATE	COMSUP	Council and Committee Support	447,600	474,040	26,440		
GFUND	CORDIR	CORPORATE DIRECTORATE	CORSER	Corporate Services	806,970	973,300	166,330		Due to changes in the allocation of support service recharges - costs have increased by £131,000. An anticipated increase in Credit/Debit Card charges £13,500 plus a reduction in Corporate recharges to other services has reduced by £12,000
GFUND	CORDIR	CORPORATE DIRECTORATE	CSADMN	Committee Services	480	0	(480)		
GFUND	CORDIR	CORPORATE DIRECTORATE	DEMREP	Democratic Representation and Management	1,009,950	943,310	(66,640)		Due to changes in the allocation of support service recharges - costs have decreased by £45,000. Postage charges have reduced by £11,000 as these have been allocated correctly against other cost centres. Additional internal income as recharged against other services has increased due increased work parameters.
GFUND	CORDIR	CORPORATE DIRECTORATE	ELECTI	Elections	97,010	102,200	5,190		
GFUND	CORDIR	CORPORATE DIRECTORATE	ELECTO	Electoral Registration	279,100	277,650	(1,450)		
GFUND	CORDIR	CORPORATE DIRECTORATE	G4525	Legal Services	8,810	0	(8,810)		
GFUND	CORDIR	CORPORATE DIRECTORATE	HRSERV	HR Services	850	0	(850)		
GFUND	CORDIR	CORPORATE DIRECTORATE	INFORO	Information Rights Officer	0	0	0		
GFUND	CORDIR	CORPORATE DIRECTORATE	OTHEMP	Other Employee Costs	(95,520)	(21,000)	74,520		The decision has been made to reduce the amount held centrally for the Salary Sacrifice and Staff Car Parking Scheme as the initial estimate for 2016-17 was too high £60,000. The Training budget for 2017-18 has been allocated to individual cost centres leaving the remaining balance on this account. This will allow managers to bid if further funding is required £15,340.
GFUND	CORDIR	CORPORATE DIRECTORATE	PARISH	Parish and Local Liaison	210,800	213,400	2,600		
GFUND	CORDIR	CORPORATE DIRECTORATE	PROCUR	Procurement	52,880	9,500	(43,380)		
GFUND	CORDIR	CORPORATE DIRECTORATE	PUBREL	Public Relations and Marketing	338,830	386,290	47,460		
GFUND	CORDIR	CORPORATE DIRECTORATE	YOUCOU	Guildford Youth Council	12,780	10,040	(2,740)		
		<b>CORPORATE DIRECTORATE Total</b>			<b>3,626,980</b>	<b>3,868,390</b>	<b>241,410</b>		
GFUND	DEVDIR	DEVELOPMENT DIRECTORATE	BUICON	Building Control Summary	329,370	415,590	86,220		FSR salary savings anticipated in 16-17 did not take place and the budget was out back in 17-18

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GFUND	DEVDIR	DEVELOPMENT DIRECTORATE	BUSFOR	Business Forum	77,330	27,210	(50,120)		There was a one year only growth bid in 16-17 for £50,000 for arants to SMEs
GFUND	DEVDIR	DEVELOPMENT DIRECTORATE	DEVCON	Development Control	951,380	991,240	39,860		
GFUND	DEVDIR	DEVELOPMENT DIRECTORATE	INDEST	Industrial Estates	(2,558,550)	(2,693,630)	(135,080)		The budget for rent at Lysons Avenue Industrial Estate will increase by £143,000.
GFUND	DEVDIR	DEVELOPMENT DIRECTORATE	INVPRO	Investment Property	(4,548,740)	(5,223,210)	(674,470)		The budget for rent has increased due to the purchase of Armour Building and Wey House.
GFUND	DEVDIR	DEVELOPMENT DIRECTORATE	LANCHA	Local Land Charges	(670)	26,400	27,070		
GFUND	DEVDIR	DEVELOPMENT DIRECTORATE	MAJPRO	Major Projects	2,224,230	1,986,980	(237,250)		There are internal recharges in 2017-18 of £71,650 for the Major Projects Unit. In addition the pop-up village budget has been included in 2017-18
GFUND	DEVDIR	DEVELOPMENT DIRECTORATE	OTHPRO	Other Property	64,810	(35,330)	(100,140)		Anticipated income from New House will be £82,000 pa
GFUND	DEVDIR	DEVELOPMENT DIRECTORATE	POLICY	Policy	1,586,380	1,332,840	(253,540)		A growth bid for the Local Plan comes to an end in 16-17. Any overspend will be met from the Local Plan reserve.
GFUND	DEVDIR	DEVELOPMENT DIRECTORATE	PROPSV	Asset Development	514,330	330,890	(183,440)		Salary costs have increased by £20,000. The net recharge to other services has increased by £221,000 due mainly to a 2015-16 salary growth bid which was not included in 2016-17 recharge calculation.
GFUND	DEVDIR	DEVELOPMENT DIRECTORATE	SAAP	Slyfield Area Regeneration Project (SARP)	571,380	580,770	9,390		
GFUND	DEVDIR	DEVELOPMENT DIRECTORATE	TIC	Tourist Information Centre	228,860	228,120	(740)		
GFUND	DEVDIR	DEVELOPMENT DIRECTORATE	TOUDEV	Business and Tourism	416,330	452,030	35,700		
GFUND	DEVDIR	DEVELOPMENT DIRECTORATE	TOWMAN	Town Centre Management	117,200	58,640	(58,560)		Income of £50,000 is anticipated from the Wi-Fi revenue share scheme.
		<b>DEVELOPMENT DIRECTORATE Total</b>			<b>(26,360)</b>	<b>(1,521,460)</b>	<b>(1,495,100)</b>		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	ABACAR	Abandoned Vehicles	42,600	37,290	(5,310)		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	ARMDAY	Armed Forces Day	0	0	0		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	CCTV	CCTV Systems	99,640	102,940	3,300		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	CEMETE	Cemeteries and Closed Churchyards	209,870	283,080	73,210		The increase relates to repairs and maintenance (R&M)works at The Mount, Stoke, and Holy Trinity Cemeteries. The estimated costs form part of the central R&M budget managed by Asset Development.
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	CLINWA	Clinical Waste	3,460	12,620	9,160		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	CREMAT	Crematorium	(517,280)	(557,000)	(39,720)		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	DOGCON	Dog Control and Animal Welfare	73,740	81,310	7,570		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	ELECTR	Electric Theatre	347,070	364,490	17,420		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	FLEMAN	Fleet Management Service	19,890	(19,850)	(39,740)		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	G5538	Engineering and Transport Services	(40)	40	40		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	GUIHOU	Guildford House	419,790	452,790	33,000		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	GUILDH	Guildhall	209,760	217,200	7,440		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	LANDRA	Land Drainage	486,080	463,690	(22,390)		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	LEIART	Leisure Art Development	91,530	93,830	2,300		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	LEICOM	Leisure Community Centres	155,520	176,730	21,210		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	LEIGL	Leisure G Live	1,273,920	1,264,020	(9,900)		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	LEIGRA	Leisure Grants	444,180	444,400	220		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	LEIMAN	Leisure Management Contract	938,490	1,008,150	69,660		Predominantly as a result of a £53,150 increase in the depreciation estimate.
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	LEIPLA	Leisure Play Development	172,220	182,180	9,960		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	LEIRAN	Leisure Rangers	242,160	243,210	1,050		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	LEISPO	Leisure Sport Development	79,640	83,210	3,570		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	MARKET	Markets	(100,530)	(107,420)	(6,890)		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	MOTBAY	Mot Bay	(40)	12,280	12,320		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	MUSEUM	Guildford Museum	664,030	587,340	(76,690)		The repairs and maintenance budget has reduced by £60,000.
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	OFFSTR	Off Street Parking	(5,122,380)	(5,378,210)	(255,830)		Increase in charges: Meter parking in central car parks (£200,000); contract car parking (£18,340); season tickets (£24,720)
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	ONSTR	On Street Parking	(700,470)	(706,440)	(5,970)		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	OSMAP	Ordnance Survey and Mapping Services	13,430	14,410	980		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	PARKS	Parks and Countryside	3,429,600	3,468,170	38,570		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	PARRID	Park and Ride Services	796,550	846,890	50,340		Increase reflects the estimated increase in bus contract costs of £79,100 following the introduction of charges for concessionary pass holders and the inclusion of the full annual bus cost at Onslow Park & Ride. This figure is reduced to the stated variance due to a reduction in R&M costs
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	PUBCON	Public Conveniences	362,020	358,090	(3,930)		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	REFYCL	Refuse and Recycling	3,178,540	2,900,090	(278,450)		Reduction in Transport Pool Hire Charges, primarily as a result of an adjustment to the depreciation charge - better reflecting the previous year's actual depreciation charges
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	RIVCON	River Control	39,810	41,060	1,250		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	ROAFOO	Roads and Footpaths Maintenance	86,180	102,050	15,870		

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GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	SNOICE	Snow and Ice Plan Holding Account	210	(850)	(1,060)		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	STRCLE	Street Cleansing	2,037,230	1,997,390	(39,840)		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	STRFUR	Street Furniture	64,730	65,790	1,060		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	TRANSP	Transportation	18,270	19,540	1,270		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	VEHMAI	Vehicle Maintenance Workshop	760	(7,620)	(8,380)		
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	WRD	Woking Road Depot	(2,640)	69,200	71,840		Reflects the balance left on the account for space not recharged to other services at Woking Road Depot
GFUND	ENVDIR	ENVIRONMENT DIRECTORATE	WSOH	Recycling, Cleansing and Parking Services Overhead Account	(1,420)	0	1,420		
		<b>ENVIRONMENT DIRECTORATE Total</b>			<b>9,556,120</b>	<b>9,216,050</b>	<b>(340,070)</b>		
GFUND	MANDIR	MANAGING DIRECTOR	G2531	Performance Management	0	1,630	1,630		
GFUND	MANDIR	MANAGING DIRECTOR	G3525	Internal Audit	43,530	0	(43,530)		
GFUND	MANDIR	MANAGING DIRECTOR	G3530	Performance and Transformation	72,700	0	(72,700)		
		<b>MANAGING DIRECTOR Total</b>			<b>116,230</b>	<b>1,630</b>	<b>(114,600)</b>		
GFUND	RESDIR	RESOURCES DIRECTORATE	ACCOUN	Accountancy	(1,120)	25,380	26,500		
GFUND	RESDIR	RESOURCES DIRECTORATE	BUSRAT	Business Rates	(43,980)	(26,860)	17,120		
GFUND	RESDIR	RESOURCES DIRECTORATE	BUSSVC	ICT Business Services Team	131,270	272,560	141,290		There is an anticipated Customer Service Improvement Strategy saving of £250,000 and two temporary posts (both previous growth bids) were removed from the establishment. The non-achievement of the CSC saving has been managed through an increase in the vacancy factor across all services
GFUND	RESDIR	RESOURCES DIRECTORATE	CLIMAT	Climate Change	112,360	54,800	(57,560)		A growth bid for consultancy of £20,000 will come out of the budget in 17-18 and a vacant post has been removed from the establishment
GFUND	RESDIR	RESOURCES DIRECTORATE	CORFIN	Corporate Financial	285,210	263,360	(21,850)		
GFUND	RESDIR	RESOURCES DIRECTORATE	CTAX	Council Tax	439,750	560,060	120,310		Income has reduced by £45,620 due to a reduction in government funding for LCTSS of £20,620 and expenses recovered of £25,000. Employee costs have increased £27,000 due to annual increments and reallocation of salary costs
GFUND	RESDIR	RESOURCES DIRECTORATE	CUSTEC	ICT Customer Technical Support	180	0	(180)		
GFUND	RESDIR	RESOURCES DIRECTORATE	EPAY	E-Payments Department	(43,020)	(9,500)	33,520		
GFUND	RESDIR	RESOURCES DIRECTORATE	FEASTU	Feasibility Studies	20,140	30,200	10,060		
GFUND	RESDIR	RESOURCES DIRECTORATE	G3555	Debtors	(30)	0	30		
GFUND	RESDIR	RESOURCES DIRECTORATE	HOUBEN	Housing Benefits	425,000	491,360	66,360		
GFUND	RESDIR	RESOURCES DIRECTORATE	HOUPUR	Housing Purchase Advances	0	0	0		
GFUND	RESDIR	RESOURCES DIRECTORATE	INFSYS	Information Systems Team	1,580	3,950	2,370		
GFUND	RESDIR	RESOURCES DIRECTORATE	INSREV	Insurance Revenue Account	(16,860)	770	17,630		
GFUND	RESDIR	RESOURCES DIRECTORATE	ITREV	IT Renewals Revenue Account	(118,450)	(110,640)	7,810		
GFUND	RESDIR	RESOURCES DIRECTORATE	MISEXE	Miscellaneous Items	187,090	24,280	(162,810)		An amount of £105,270 for non-achievement of rent has been removed as no longer required. An estimate for 2017-18 for Contributions to IT Renewals Fund and Budget Account have yet to be set.
GFUND	RESDIR	RESOURCES DIRECTORATE	OFFSVC	Office Services Team	62,770	33,190	(29,580)		
GFUND	RESDIR	RESOURCES DIRECTORATE	PAYMAS	Paymaster	(42,010)	0	42,010		
GFUND	RESDIR	RESOURCES DIRECTORATE	UNALLO	Non Distributed Costs	2,227,840	2,294,740	66,900		
GFUND	RESDIR	RESOURCES DIRECTORATE	WEB	Website	357,390	226,220	(131,170)		A growth bid for website development of £50,000 will come out of the budget in 2017-18 and there are website and software licence cost savings of £33,500. A temporary post has also been removed from the establishment.
		<b>RESOURCES DIRECTORATE Total</b>			<b>3,985,110</b>	<b>4,133,870</b>	<b>148,760</b>		